Employee Ownership as a Mechanism for Reducing the Racial Wealth Gap in Mecklenburg County: The Current State of Employee Ownership and Opportunities for Expansion



Conducted by the UNC Charlotte and NCEOC for the UNC Charlotte Urban Institute

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Interviews: 02/14 - 03/13/2022

118 eligible* respondents

Margin of error: ±9.00 percentage points at the 95% confidence level among all adults All results show percentages among all respondents, unless otherwise labeled

* Eligible respondent is defined as a business owner, key financial decision-maker (i.e.: CEO, CFO, Executive Direct, etc.) or person next-in-line for succession of a business

Participant Demographic Questions

Q.1 What gender do you identify as?

Female	66.1 %
Male	30.5 %
No answer	3.4 %

Q.2 What is your age?

25-35	11.9 %
36-50	37.3 %
51-64	41.5 %
65+	5.9 %
No answer	3.4 %

Q.3 Are you of Hispanic, Latino, or Spanish origin?

Hispanic	5.9 %
Not hispanic	89.9 %
No answer	4.2 %

Q.4 Please select the race(s) that best describes you

Black or African American	46.6 %
White	39.0 %
Asian	3.4 %
Other race	5.9 %
No answer	5.1 %

Q.5 What is the highest degree or level of education you have completed?

Bachelor's degree	48.3 %
Master's degree or higher	26.3 %
Some college but no degree	13.6 %
Associate's degree	6.8 %
High school	1.7 %
No answer	3.4 %

Q.6 In how many years do you plan to retire?

1-4 years	13.6 %
5-10 years	28.2 %
11-15 years	17.8 %
16-20 years	14.4 %
21+ years	5.1 %
Unknown at this time	17.8 %
No answer	2.5 %

Business Demographic Questions

Q.7 Is your business employee-owned?

Employee owned	22.0 %
Not employee owned	67.8 %
Unsure	4.2 %
No answer	5.9 %

Q.8 Is your business family-owned?

Family owned	43.2 %
Not family owned	52.5 %
Unsure	0.8 %
No answer	3.4 %

Q.9 Which of the following best describes your business?

LLC	46.6 %
Corporation	30.5 %
S corporation	3.4 %
Sole proprietorship (one owner)	11.9 %
Partnership (two or more owners)	3.4 %
No answer	4.2 %

Q.10 How many years has your business been in operation?

0-5 years	31.4 %
5-10 years	19.5 %
11-14 years	11.9 %
15-20 years	16.9 %
20+ years	16.1 %
No answer	4.2 %

Q.11 How many years has your business been under current ownership?

0-5 years	38.1 %
5-10 years	19.5 %
11-14 years	11.9 %
15-20 years	16.1 %
20+ years	11.0 %
No answer	3.4 %

Q.12 What type of industry	/ best describes	your business?
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Professional Services	41.5 %
Construction	18.6 %
Health & Personal Care	7.6 %
Wholesale & Retail	5.1 %
Entertainment & Food	3.4 %
Repair & Cleaning	2.5 %
Manufacturing	1.7 %
Other	16.1 %
No answer	3.4 %

Q.13 How many employees does your business have?

1-5 employees	54.2 %
6-10 employees	11.9 %
11-20 employees	6.8 %
21-49 employees	7.6 %
50-99 employees	2.5 %
100+ employees	1.7 %
No employees	11.9 %
No answer	3.4 %

Q.14 Does your business offer profit-sharing options to employees?

No	67.8 %
Yes	27.1 %
No answer	5.1 %

Q.15 Does your business offer a 401k plan to employees?

No	71.2 %
Yes	24.6 %
No answer	4.2 %

Q.16 What is your estimated annual business revenue?

Up to 100k	17.8 %
100k up to 200k	14.4 %
200k up to 500k	20.3 %
500k up to 800k	5.9 %
800k up to 1M	10.2 %
1M up to 2M	8.5 %
2M up to 10M	5.1 %
Over 10M	3.4 %
No answer	14.4 %

Awareness & Perceptions of Employee-Owned Businesses

Q.17 How familiar are you with ...?

67.8%

Steps to set up an

employee-owned trust

	Not at all Familiar	Slightly Familiar	Somewhat Familiar	Moderately Familiar	Extremely Familiar	No answer
ESOPs in general	42.4%	16.1%	13.6%	7.6%	5.1%	15.2%
Advantages of ESOPs	47.4%	15.3%	11.0%	5.1%	4.2%	16.9%
Disadvantages of ESOPs	49.1%	16.1%	5.9%	5.9%	3.4%	19.5%
Steps to set up an ESOP	60.2%	10.2%	5.1%	3.4%	2.5%	18.6%
Worker cooperatives in general	60.2%	13.6%	4.2%	2.5%	0.8%	18.6%
Advantages of worker cooperatives	60.2%	11.9%	5.1%	1.7%	1.7%	19.5%
Disadvantages of worker cooperatives	60.2%	11.0%	2.5%	4.2%	1.7%	20.3%
Steps to set up a worker cooperative	66.1%	7.6%	1.7%	3.4%	1.7%	19.5%
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Employee-owned trusts in general	57.6%	15.3%	3.4%	1.7%	1.7%	20.3%
Advantages of employee- owned trusts	61.9%	11.0%	4.2%	0.8%	2.5%	19.5%
Disadvantages of employee-owned trusts	64.4%	10.2%	2.5%	1.7%	1.7%	19.5%

7.6%

1.7%

2.5%

1.7%

18.6%

Q.18 How strongly do you agree or disagree with the following statements?

	Strongly Disagree	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree	Strongly Agree	No answer
Employee ownership increases productivity	0.8%	0%	1.7%	11.0%	17.8%	22.0%	13.6%	33.1%
Employee ownership reduces efficiency	4.2%	21.2%	7.6%	19.5%	5.1%	2.5%	2.5%	37.3%
Employee ownership increases business profitability	0.8%	2.5%	0%	14.4%	16.1%	22.1%	6.8%	37.3%
Employee-owned companies are uncommon	0.8%	7.6%	2.5%	23.7%	8.5%	9.3%	1.7%	45.8%
Employee ownership does not work for small businesses	0%	8.5%	4.2%	17.0%	11.0%	1.7%	6.8%	50.9%
Employee ownership increases employee participation in decision making	0%	3.4%	2.5%	10.2%	20.3%	17.8%	6.8%	40.0%
Employee owners have lower wages	2.5%	11.0%	10.2%	16.1%	5.1%	4.2%	1.7%	49.2%
Employee ownership improves employee retention rate	0.8%	0.8%	0.8%	15.3%	17.0%	22.1%	4.2%	40.0%
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Employee owners have higher job satisfaction	0%	1.7%	0%	15.3%	16.1%	24.6%	4.2%	38.2%
Employee owners have higher work-related stress	0%	4.2%	5.9%	20.3%	16.1%	9.3%	3.4%	40.7%
There are high admin costs associated with employee-owned business	0.8%	2.5%	4.2%	18.6%	8.5%	5.1%	6.8%	53.4%
I have an exit strategy plan for when I retire	5.9%	8.5%	4.2%	9.3%	20.3%	13.6%	5.9%	32.2%

Q. 19 Would you consider transitioning your business into an employeeowned company (includes an ESOP or a Worker Cooperative)?

[If participant selects yes, they are directed to Q20 and then skip Q21. If they select no, they are directed to Q21.]

Yes	8.5 %
Possibly	16.9 %
No	29.7 %
Don't know	25.4 %
No answer	19.5 %

Q. 20 What are your reasons for considering employee ownership? (select all that apply) *

Attract and retain good employees	24
Reward a loyal workforce	24
It offers a good exit strategy for when I retire	20
Create a more productive workforce when employees have "skin in the game"	17
Make the business more profitable	16
Share the burden of running a business	15
Tax benefits	12
Reduce wealth inequality between highest and lowest paid workers	9
Raise capital	7

Q. 21 What are your reasons for not considering employee ownership? (select all that apply) *

l don't know enough about employee ownership	31
My business is too small	28
l already have another exit strategy in place	11
My business is too new	9
The process is too complicated	4
Reduced profits compared to a private sale of the business	4
The transition process takes too much time	3
High set-up costs outweigh the benefits	1

*Responses on Q.20 and Q.21 represent count, not a percentage, as respondents could select multiple answers.

Post-stratification tables

Gender

	Respondents		Respondents Non-respondents		Total	
	count	%	count	%	count	%
Men	38	32.2%	689	53.6%	727	51.8%
Women	80	66.8%	596	46.4%	676	48.2%
Total	118	100%	1285	100%	1403	100%

Response rate for men: 5.2%

Response rate for women: 11.8%

Business structure

	Respondents		Non-respondents		Total	
	count	%	count	%	count	%
LLC	63	53.4%	551	42.9%	614	43.8%
Not LLC	55	46.6%	734	57.1%	789	56.2%
Total	118	100%	1285	100%	1403	100%

Response rate for LLC owners: 10.4%

Response rate for non-LLC owners: 6.9%

Race

	Respondents		Non-respondents		Total	
	count	%	count	%	count	%
Black	59	50.0%	677	52.7%	736	52.5%
Hispanic	7	5.9%	124	9.6%	131	9.3%
White	45	38.1%	414	32.2%	459	32.7%
Other	7	5.9%	70	5.4%	77	5.5%
Total	118	100%	1285	100%	1403	100%

Response rate for black business owners: 7.8% Response rate for hispanic business owners: 6.8% Response rate for white business owners: 10% Response rate for other business owners: 7.9%

Industry

	Respondents		Non-respondents		Total	
	count	%	count	%	count	%
Construction, repairs, manufacturing	29	24.6%	535	41.6%	564	40.2%
Professional services, other services	79	66.9%	671	52.2%	750	53.5%
Wholesale, retail, food, supplies	10	8.5%	79	6.2%	89	6.3%
Total	118	100%	1285	100%	1403	100%

Response rate for construction/repairs/manufacturing businesses: 5.1%

Response rate for professional and other services: 10.5%

Response rate for wholesale, retail, food and supply businesses: 11.2%